



State of Tennessee
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**GOVERNOR'S STUDY ON COST CONTROL
(JARMAN COMMISSION)
RECORDS,
1970-1971**

RECORD GROUP 67

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SCOPE AND CONTENT

The formulation of the Governor's Study on Cost Control fulfilled a campaign promise that Winfield Dunn, 43rd Governor of Tennessee, had made during his successful gubernatorial race in 1970. Executive order #2 issued on February 17, 1971 authorized The Governor's Study on Cost Control to examine the operations of state government with a view to making recommendations for saving state funds and improving services.

The Governor's Study on Cost Control was a nonprofit corporation chaired by retired Nashville industrialist W. Maxey Jarman. Dubbed thereafter, by the press, as the "Jarman Commission", the Commission consisted of approximately 60 businessmen whose services were donated to the state by their firms for a period of twelve weeks.

Record group 67 documents the procedures and activities of the Jarman Commission. The records consists of recommendations, reports and studies, recommendation implementation, budget documents and administrative files. The recommendation format is uniform and divided into several sections. It lists the name of the department studied, a statement of recommendation, facts and figures which substantiate the recommendation, an economic summary which shows the amount of savings if implemented, and the type of action necessary for implementation; executive, legislative or constitutional amendment.

The Commission also reviewed a number of reports and studies already conducted by departments and agencies as a part of its overall investigation into state government. The reports and studies can be found in Series II of the Record Group under the name of the agency or department in which the report originated. The budget documents for fiscal year 1973-74 are listed in the same manner.

Of particular interest is the section of the records dealing with the implementation of recommendations. The state departments, upon request, submitted written summaries of their bureaucratic and political resistance to many of the proposed changes in government operation.

The administrative files verifies the day to day activities of the Jarman Commission. The files include meetings, itineraries, correspondence and social activities of the study group.

The Governor's Study on Cost Control began its work on March 1, 1971 and released its report on September 3, 1971. Its task was completed. Hotly disputed in many councils of state government was the reports finding that 1.5 to 1.8 million in savings could be realized if all recommendations were adopted. What was not debated, however, was the effect of the Jarman Commission on state government reorganization. The abolishment of the Department of Highways and the creation of three new departments, General Services, Transportation, and Banking are substantial accomplishments for this short-lived commission.

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